**R0348** 

Sub. Code	
611101	

# M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

### **First Semester**

## Commerce

# ADVANCED FINANCIAL ACCOUNTING

#### (CBCS – 2022 onwards)

Time	e : 3 H	Iours		Ι	Maximu	m : 75 Marks
		Р	art A			$(10 \times 1 = 10)$
Answer <b>all</b> the following objective questions by choosing the correct option.			v choosing			
1.	Fina	ancial accounts	are p	repared	with	the help of (CO1, K2)
	(a)	Journal entries	(b)	Cash bo	ook	
	(c)	Trial balance	(d)	None of	these	
2.	Bala	ance sheet is a sta	tement	of		(CO1, K2)
	(a)	Financial Positi	on of th	ie organi	zation	
	(b)	Profit				
	(c)	Liabilities				
	(d)	None of above				
3.	Disc	losure of account	ing poli	cies is de	ealt in :	(CO2, K3)
	(a)	AS-2	(b)	AS-1		
	(c)	AS-5	(d)	AS-19		

- (a) Cost
- (b) Net realizable value
- (c) Investment in property
- (d) Cost or net realizable value whichever is lower
- 5. Sinking fluid method is also known as (CO3, K2)
  - (a) Depletion method
  - (b) Annuity method
  - (c) Depreciation fund method
  - (d) None of the above
- 6. Which of the following best describes the higher of an asset's net selling price and its value in use? (CO3, K2)
  - (a) Recoverable amount
  - (b) Revalued amount
  - (c) Carrying value
  - (d) Depreciable amount
- 7. The interest on partners capital account is to be credited to (CO4, K4)
  - (a) Partners' capital account
  - (b) Profit and loss account
  - (c) Interest account
  - (d) Credited to excess

 $\mathbf{2}$ 

8.		the retirement of a partner. the goodwill share is to be ited to the account of (CO4, K4)
	(a)	Only retirement partner
	(b)	All partners including retiring partner
	(c)	Only remaining partners
	(d)	The continuing partners
9.	-	reciation on assets should be divided among the erent department on the basis of (CO5, K4)
	(a)	Floor space
	(b)	Sales price
	(c)	Purchase ratio
	(d)	Assets value of each department
10.	In c	ase of hire purchase, asset account is debited with (CO5, K4)
	(a)	Hire purchase price
	(b)	Cash price
	(c)	Cost price to the seller
	(d)	Advance payment
		Part B $(5 \times 5 = 25)$
1	Answe	er <b>all</b> the questions not more than 500 words each.
11.	(a)	What is the purpose of preparation of final accounts? (CO1, K2)
		Or
	(b)	List out the significance of financial accounting. (CO1, K2)
12.	(a)	How are inventories defined in AS-2, valuation inventories? (CO2, K3)
		Or
	(1)	Distinguish hotsey have EDC and Dilated EDC

(b) Distinguish between basis EPS and Diluted EPS. (CO2, K2)

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13. (a) A company purchased a plant for Rs.5,000. The useful life of the plant is 10 years and the residual value is Rs.10, 000. Find out the rate of depreciation under the straight line method. (CO3, K2)

#### Or

(b) On 1.1.2022 X Ltd., has a stock bottles valued at Rs.16,000. On 1.7.2022 they purchased additional bottles which amounted to Rs.10,000. On 31.12.2022 the entire stock of bottles were revalued at Rs.21,000. Show the bottles a/c for the year 2022. (CO3, K2)

. ,	e 2021, a		of Mohan and tment of profi	
Particulars	U	Rs.	Particulars	Rs.
Capitals :		88,000	Land	16,000
Mohan	40,000			
Madan	48,000			
Creditors		32,000	Buildings	72,000
P and L			Other assets	48,000
Appropriation A/c		24,000	Madan's	
			drawings	8,000
		1,44,000		1,44,000

During the year 2021

- (i) Profits were Rs.40,000
- (ii) Drawings of Mohan were Rs.12,000.
- (iii) Interest is to be charged at 5% p.a on opening capitals.

Calculate interest on capitals of Mohan and Madan.

Or 4

(b) S, B and K were partners sharing profits in the proportion of 5:3:2. Goodwill does not appear in the books, but it is agreed to be worth Rs.1,50,000. S retires from the firm and B and K decide to share future profits in their old ratio of 3:2. Pass journal entry for goodwill. (CO4, K4)

15.	(a)	From the	following	details,	prepare	departmental
	trading accounts.			(CO5, K4)		
		Particulars	Depar	tment A	Depart	ment B
			I	Rs.	R	s.

<b>Opening Stock</b>	9,000	8,400
Total purchases	27,000	$21,\!600$
Total Sales	42,000	36,000
Closing stock	10,800	4,800
Credit purchase	17,000	10,600
Credit sales	5,000	6,000

Or

(b) On 01-01-2021. Mr. Yokesh purchased machinery on hire purchase system, the payment is to be made Rs.4,000 down (on signing of the contract and Rs.4,000 annually for three years. The cash price of the machinery is Rs.14,900 and the rate of interest is 5% Calculate the interest in each years installment. (CO5, K4)

Part C 
$$(5 \times 8 = 40)$$

Answer all the questions not more than 1000 words each.

16. (a) Discuss the Scope of financial accounting. (CO1, K2)

Or

(b) Difference between Trial between balance sheet. (CO1, K2)

 $\mathbf{5}$ 

17. (a) What are the accounting standards? Explain their objectives. (CO2, K3)

Or

- (b) Explain accounting for taxes on income under AS-22. (CO2, K3)
- 18. (a) A machine was purchased on 1<sup>st</sup> Jan 2018 at a cost of Rs.50,000 and Rs.2,000 were spent for its installation. it is expected that its total working life would be Rs.50,000 hours and its scrap value would he Rs2,000 at the end of its life time. Show the machinery A/c from 2018 to 2021 assuming that the machine was used as under : (CO3, K2)

hours

During2018-2,000During2019-4,000During2020-4,400During2021-4,800.

Or

(b) A firm purchases a 5 year's lease for Rs.80,000 on 1<sup>st</sup> January. It decides to write off depreciation on the Annuity method, presuming the rate of interest to be 5% per annum. The annuity tables show that a sum of Rs. 18,478 should be written off every year. Show the lease account for five years. Calculations are to be made to the nearest rupee. (CO3, K2)

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19. (a) X commenced his business with a capital of Rs.2,50,000 on 1<sup>st</sup> April 2016 During the five years ended 31<sup>st</sup> March 2011. the results of his business were: (CO4, K4)

Particulars	Rs.
2016-17	5,000 (loss)
2017-18	13,000 (profit)
2018-19	17,000 (profit)
2019-20	20,000 (profit)
2020-21	25,000 (profit)

During the period. he withdrew Rs.40,000 for his personal use. On  $1^{st}$  April 2021. he admitted Y into partnership on the following terms :

- (i) Goodwill is to be valued at 3 times the average profits of last five years.
- (ii) Y will have <sup>1</sup>/<sub>2</sub> share of the future profits.
- (iii) He will bring in his share of goodwill in cash.
- (iv) He will bring in capital in cash equal to that of X after admission. Find the amount to be brought in by Y and pass entries to record the transactions pertaining to admission.

Or

(b) X, Y and Z started business on 1.4.2020 with capitals of Rs.3,00,000, Rs.2,40,000, and Rs.1,80,000. Profits and losses were shared in the ratio of 4:3:3. Capitals carried interest at 10% p.a. During 2020-21 and 2021-22. they made profits of Rs.2,10,000 and Rs.2,70,000 (before allowing interest on capitals). Drawings of each partner were Rs.72.000 per year. On 31.3.22. the firm was dissolved. Creditors on that date were Rs.1,14,000. The assets realized Rs.7,80,000. Give the necessary account to close the books of the firm. (CO4, K4)

7	
1	

20. (a) Nanda purchased a machine under hire purchase system. According to the terms of the agreement Rs.40,000 was to be paid on signing of the contract. The balance was to be paid in four annual installments of Rs.25,000 each plus interest. The cash price was Rs.1,40,000. interest is chargeable on outstanding balance at 20% per annum. Calculate interest for each year and the installment amount. (CO5, K4)

Or

(b) From the following particulars ascertain the profit or toss from the branch : (CO5, K4)

Particulars	Amount
	Rs.
Opening stock at the branch	45,000
Goods sent to the branch	1,35,000
Sales at the branch	1,80,000
Expenses : Salaries	15,000
Other expenses	6,000

The branch manager is entitled to a commission of 5% before charging such commission. Closing stock could not be ascertained, but it is known that the branch usually sells at cost plus 20 percent.

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#### M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

## **First Semester**

#### Commerce

# EXPORT - IMPORT DOCUMENTATION

#### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

Part A (10	$\times 1 = 10$ )
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Answer **all** the following objective questions by choosing the correct option.

- 1. What is an Export Procedure? (CO1, K2)
  - (a) Importing goods from other countries
  - (b) Sending goods to other countries
  - (c) Buying goods from other countries
  - (d) None of the above
- 2. Which document serves as proof of the contract between the exporter and the importer? (CO1, K2)
  - (a) Invoice
  - (b) Bill of Lading
  - (c) Certificate of Origin
  - (d) Export License

- 3. What is the primary document that serves as a contract of carriage for export cargo? (CO2, K2)
  - (a) Commercial Invoice
  - (b) Bill of Lading
  - (c) Certificate of Origin
  - (d) Packing List
- 4. Which party is responsible for arranging export cargo transportation to the port of loading? (CO2, K2)
  - (a) Importer (b) Customs Broker
  - (c) Exporter (d) Shipping Line
- 5. What is the primary objective of a country's foreign trade policy? (CO3, K4)
  - (a) To maximize imports
  - (b) To restrict exports
  - (c) To promote economic growth and development
  - (d) To increase trade deficits
- 6. Which organization in the United States is responsible for formulating foreign trade policy? (CO3, K4)
  - (a) Department of Defense
  - (b) Department of Agriculture
  - (c) Office of the U.S. Trade Representative
  - (d) Federal Reserve
- 7. What does EOUc stand for in the context of foreign trade schemes? (CO4, K3)
  - (a) Export Oriented Units Committee
  - (b) Exclusive Ownership Unit Clearance
  - (c) Export Oriented Unit Conversion
  - (d) Electronic Overseas Unit Clearance

 $\mathbf{2}$ 

8. EHTP is a scheme related to:

#### (CO4, K3)

- (a) Export-Oriented Units
- (b) Special Economic Zones
- (c) Electronics Hardware Technology Park
- (d) Service Tax Payment
- 9. What is the primary role of special institutions in society? (CO5, K5)
  - (a) Providing general education
  - (b) Addressing specific needs or issues
  - (c) Promoting sports and recreation
  - (d) Offering medical services
- 10. Special institutions are often established to serve:

(CO5, K5)

- (a) The entire population
- (b) A niche or specific group
- (c) Only the wealthy
- (d) International communities

### Part B

 $(5\times5=25)$ 

Answer **all** the questions (Not More Than 500 words Each).

11. (a) What are the key steps involved in the export procedure? (CO1, K2)

### Or

(b) What is an Export License, and why is it important in the export procedure? (CO1, K2)

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12. (a) What is the primary purpose of a Bill of Lading in the shipment of export cargo? (CO2, K2)

Or

(b) What are the key responsibilities of an exporter when preparing export cargo for shipment?

(CO2, K2)

13. (a) What is the primary objective of a country's foreign trade policy? (CO3, K4)

Or

- (b) What is the significance of the World Trade Organization (WTO) in the context of foreign trade policy? (CO3, K4)
- 14. (a) What is a Special Economic Zone (SEZ), and how does it promote foreign trade in India? (CO4, K3)

Or

- (b) What are the key features and objectives of the Software Technology Park (STP) scheme in India? (CO4, K3)
- 15. (a) What are some examples of special institutions, and what populations or needs do they typically address? (CO5, K5)

Or

(b) What functions do special institutions fulfill within a community or society? (CO5, K5)

4

Part C

 $(5 \times 8 = 40)$ 

Answer **all** the questions. (Not More Than 1000 Words Each)

16. (a) Discuss the role does INCO Terms play in international trade, and how do they impact export procedures? (CO1, K2)

Or

- (b) Describe the significance of export licenses in international trade and provide am example of a situation where an export license might be required. (CO1, K2)
- 17. (a) Explain the concept of export cargo and its significance in international trade. (CO2, K2)

Or

- (b) Describe the key steps involved in preparing export cargo for shipment. (CO2, K2)
- 18. (a) Explain the concept of a trade deficit and its implications for a country's foreign trade policy.

(CO3, K4)

Or

(b) Discuss the role of tariffs in foreign trade policy and provide examples of different types of tariffs.

(CO3, K4)

19. (a) Explain the concept of Export Oriented Units (EOUs) in foreign trade, highlighting their objectives and benefits. (CO4, K3)

 $\mathbf{Or}$ 

 $\mathbf{5}$ 

- (b) Examine the significance of Electronic Hardware Technology Parks (EHTP) in the context of foreign trade? Explain the key features and advantages of EHTPs. (CO4, K3)
- 20. (a) Explain the primary role of special institutions in society, and how do they differ from mainstream institutions? (CO5, K5)

 $\mathbf{Or}$ 

(b) Discuss the functions of healthcare institutions specializing in mental health. (CO5, K5)

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R0350

Sub. Code	
611103	

#### M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

## **First Semester**

## Commerce

## PRINCIPLES AND PRACTICE OF MANAGEMENT

### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

Part A	$(10 \times 1 = 10)$
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Answer **all** the following objective questions by choosing the correct option.

- 1. Management is what a manger does (CO1, K2)
  - (a) Peter F. Drucker
  - (b) Terry
  - (c) Louis Allan
  - (d) Henry Fayol
- 2. Who s the Father of Scientific Management? (CO1, K2)
  - (a) Peter F Drucker
  - (b) F.W.Taylor
  - (c) Harold Koontz
  - (d) Henry Fayol

3.	Thir	nking for the future output is known as	(CO2, K4)
	(a)	Setting planning premises	
	(b)	Making derivative plans	
	(c)	Making policy	
	(d)	All of the options are correct	
4.	Wha	at is the core of making a plan	(CO2, K4)
	(a)	Organizing	
	(b)	Thinking in Advance	
	(c)	Directing	
	(d)	All of the above	
5.	Line	e organization is popularly known as	(CO3, K4)
	(a)	Military organization	
	(b)	Functional organization	
	(c)	Committee organization	
	(d)	Informal organization	
6.		process of grouting similar activities to ting departments	ogether and (CO3, K4)
	(a)	Division of work	
	(b)	Departmentalization	
	(c)	Delegation	
	(d)	Centralization	

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7.	Democratic leadership style is also called as	(CO4, K4)
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- (a) Participative style
- (b) Leader-centered style
- (c) Authoritarian style
- (d) Laissez- Faire Style
- 8. Communication flows between individuals at the same operational level is called (CO4, K4)
  - (a) Horizontal communication
  - (b) Downward communication
  - (c) Formal communication
  - (d) Informal communication
- 9. The process of evaluating the individual and organizational performance is (CO5, K4)
  - (a) Co-ordination
  - (b) Control
  - (c) Direction
  - (d) Planning
- 10. The co-ordination between the organization and the outsiders refers to (CO5, K4)
  - (a) External Co-ordination
  - (b) Internal Co-ordination
  - (c) Vertical Co-ordination
  - (d) Horizontal Co-ordination

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Answer **all** the questions not more than 500 words each

11.	(a)	What is MBO? Sate its benefits. (CO1, K2)
		Or
	(b)	Explain the system based approach towards the management. (CO1, K2)
12.	(a)	What are the objectives of planning? (CO2, K4)
		Or
	(b)	What is decision making? How can improve the process of decision Making? (CO2, K4)
13.	(a)	Distinguish between formal and informal organization. (CO3, K4)
		Or
	(b)	What are the advantages of decentralization? (CO3, K4)
14.	(a)	Explain the various types of communication. (CO4, K4)
		Or
	(b)	Describe the general principles of staffing. (CO4, K4)
15.	(a)	What is co-ordination? Explain the importance of coordination. (CO5, K4)

Or

(b)	What	are	the	processes	involved	in	organizational
	contro	1?					(CO5, K4)
							Deere

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R0350

Part C  $(5 \times 8 = 40)$ 

Answer **all** the questions not more than 1000 words each.

16. (a) Describe the general principles of management as laid down by Henry Fayol. (CO1, K2)

Or

- (b) Explain the various functions of Management. (CO1, K2)
- 17. (a) What is planning? What are the steps involved in planning? (CO2, K4)

 $\mathbf{Or}$ 

- (b) Discuss the various factors affecting the decision making process. (CO2, K4)
- 18. (a) Explain the various types of Organizational structures. (CO3, K4)

Or

- (b) Discuss the merits and demerits of line organization. (CO3, K4)
- 19. (a) Explain the various types of leadership with its different styles. (CO4, K4)

 $\mathbf{Or}$ 

(b) Explain Maslow's hierarchy of needs. (CO4, K4)

 $\mathbf{5}$ 

20. (a) What are the techniques of achieving effective coordination? (CO5, K4)

Or

(b) Explain the various steps involved in the process of controlling. (CO5, K4)

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R0351

Sub. Code	
611104	

#### M.Com DEGREE EXAMINATION, NOVEMBER - 2023

## **First Semester**

#### Commerce

### FINANCIAL MANAGEMENT

#### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

### Part A $(10 \times 1 = 10)$

Answer **all** the following objective questions by choosing the correct option.

- 1. Which of the following is the main objective of financial management? (CO1, K2)
  - (a) Revenue Maximisation
  - (b) Profit Maximisation
  - (c) Wealth Maximisation
  - (d) Cost Minimisation
- 2. Discounting techniques used to find out (CO1, K2)
  - (a) Terminal Value (b) Compound Value
  - (c) Present Value (d) Future Value
- 3. Which of the following is not a feature of preference share in India (CO2, K3)
  - (a) Redemption
  - (b) Fixed Rate of Dividend
  - (c) Face Value
  - (d) Irredeemability

4.	Maxi India	mum redemption period for preference share in (CO2, K3)	
	(a)	10 years (b) 15 years	
	(c)	20 years (d) None of the above	
5.	Finar	ncial Leverage is Zero if: (CO3, K5)	
	(a)	EBIT = Interest	
	(b)	EBIT = Zero	
	(c)	EBIT = Fixed Cost	
	(d)	EBIT = Pref. Dividend	
6.		lend irrelevance argument of the MM Model sed on (CO3, K5)	
	(a)	Issue of Debentures	
	(b)	Issue of Bonus Shares	
	(c)	Arbitrage	
	(d)	Hedging	
7.		e IRR of a project is equal to the opportunity cost of al, then (CO4, K4)	
	(a)	Project should be repeated	
	(b)	NPV will be zero	
	(c)	Project has no cash flows	
	(d)	NPV will be positive	
8.	If the	e PI of a project is equal to 1, then (CO4, K4)	
	(a)	NPV = 0	
	(b)	IRR = Hurdle Rate	
	(c)	Both (a) and (b)	
	(d)	Project should be rejected	
		2 <b>R0351</b>	

- 9. If  $k_e = r$ , then under Walter's Model, which of the following is irrelevant? (CO5, K4)
  - (a) Earning Per Share
  - (b) Dividend Per Share
  - (c) DP Ratio
  - (d) None of the above
- 10. Cost of Capital for Government Securities is also known as (CO5, K4)
  - (a) Risk-Free Rate of Interest
  - (b) Maximum Rate of Return
  - (c) Rate of Return on Fixed Deposits
  - (d) None of the above

#### **Part B** (5 × 5 = 25)

Answer all the questions not more than 500 words each.

11. (a) Explain 'Profit Maximisation' and 'Wealth Maximisation' objectives of financial management. (CO1, K2)

Or

(b) The following are the cash inflow and outflow of a certain project

Year	Outflow	Inflow
0	1,75,000	
1	5,50,000	35,000
2		45,000
3		65,000
4		85,000
<b>5</b>		50,000

3

The salvage value at the end of 5 years is Rs. 50,000. Taking the cutoff rate as 10%, calculate net present value. (CO1, K2)

 Year
 0
 1
 2
 3
 4

 P.V.
 0.909
 0.826
 0.751
 0.683
 0.621

12. (a) Discuss the features of equity shares. (CO2, K3)

Or

- (b) Explain the various types of risk and return. (CO2, K3)
- 13. (a) (i) A Ltd. issues Rs. 10,00,000,8% debentures at par. The tax rate applicable to the company is 50%. Compute the cost of debt capital.
  - B Ltd. issues Rs. 1,00,000, 8% debentures at a premium of 10%. The tax rate applicable to the company is 60%. Compute the cost of debt capital.
  - (iii) A Ltd. issues Rs. 1,00,000, 8% debentures at a discount of 5%. The tax rate is 60%, compute the cost of debt capital.
  - (iv) B Ltd. issues Rs. 10,00,000, 9% debentures at a premium of 10%. The cost of flotation is 2%. The tax rate applicable is 50%. Compute the cost of debt-capital.

In all cases, we have computed the after-tax cost of debt as the firm saves on account of tax by using debt as a source of finance. (CO3, K5)

Or

4

- (b) A Company expects a net income of Rs. 1,00,000. It has Rs. 2,50,000, 8% debentures. The equality capitalization rate of the company is 10%. Calculate the value of the firm and overall capitalization rate according to the net income approach (ignoring income tax). (CO3, K5)
- 14. (a) A project costs Rs. 16,000 and is expected to generate cash inflows of Rs. 4,000 each 5 years. Calculate the Interest Rate of Return. (CO4, K4)

Or

- (b) Explain the needs and importance of capital budgeting. (CO4, K4)
- 15. (a) From the following data, calculate the MP of a share of ABC Ltd., under
  - (i) Walter's formula; and
  - (ii) Dividend growth model.

 $EPS = Rs.10 \quad DPS = Rs.6 \quad K_e = 18\% \quad r = 25\%$  retention ratio (b) = 45%. (CO5, K4)

 $\mathbf{Or}$ 

- (b) Explain the factors affecting the dividend policy. (CO5, K4)
  - Part C  $(5 \times 8 = 40)$

Answer all the questions not more than 1000 words each.

16. (a) Explain the principles and functions of financial management. (CO1, K2)

Or

(b) "Time Value of Money does not exist in the absence of inflation" Do you agree. Give reasons. (CO1, K2)

 $\mathbf{5}$ 

17. (a) Evaluate the overall view of debentures. (CO2, K3)

Or

- (b) Describe the risk return trade off. (CO2, K3)
- 18. (a) Compute the market value of the firm, value of shares and the average cost of capital from the following information.

Net operating incomeRs. 1,00,000Total investmentRs. 5,00,000

Equity capitalization Rate:

- (i) If the firm uses no debt 10%
- (ii) If the firm uses Rs. 25,000 debentures 11%
- (iii) If the firm uses Rs. 4,00,000 debentures 13%

Assume that Rs. 5,00,000 debentures can be raised at a 6% rate of interest whereas Rs. 4,00,000 debentures can be raised at 7% rate of interest.

(CO3, K5)

Or

- (b) (i) А company expects a net income of Rs. 1,00,000. It has Rs. 2,50,000, 8% debentures. The equality capitalization rate of the company is 10%. Calculate the value of the firm and overall capitalization rate according net income approach (ignoring to the income tax).
  - (ii) If the debenture debts are increased to Rs. 4,00,000. What shall be the value of the firm and the overall capitalization rate?

(CO3, K5)

6

19. (a) A company has to select one of the following two projects:

	Project A	Project B
Cost	Rs.22,000	Rs.22,000
Cash inflow		
Year 1	12,000	2,000
Year 2	4,000	2,000
Year 3	2,000	4,000
Year 4	10,000	20,000

Using the Internal Rate of Return method, suggest which is preferable. (CO4, K4)

Or

(b) A company has two alternative proposal: The details are as follows:

	Proposal I	Proposal II	
	Automatic Machine	Ordinary Machine	
Cost of Machine	Rs. 2,20,000	Rs.60,000	
Estimated Life	$5rac{1}{2}$ years	8 years	
Estimates Sales p.a	Rs. 1,50,000	Rs. 1,50,000	
Cost: Material	50,000	50,000	
Labour	12,000	60,000	
Variable Overheads	24,000	20,000	

Compute the profitability of the proposals under the return on investment method. (CO4, K4)

 $\overline{7}$ 

20. (a) From the following information supplied to you, ascertain whether the firm is following an optional dividend policy as per Walter's Model?

Total Earnings = Rs. 2,00,000

No. of equity shares (of Rs. 100 each 20,000)

Dividend paid	= Rs. 1,00,000
P/E Ratio	= 10
Return Investment	= 15%

The firm is expected to maintain its rate on return on fresh investments. Also find out what should be the E/P ratio at which the dividend policy will have no effect on the value of the share? Will your decision change if the P/E ratio is 7.25 and interest of 10 %? (CO5, K5)

#### Or

(b) Raja company earns a rate of 12% on its total investment of Rs. 6,00,000 in assets. It has 6,00,000 outstanding common shares at Rs. 10 per share. The discount rate of the firm is 10% and it has a policy of retaining 40% of the earnings. Determine the price of its share using Gordon's Model. What shall happen to the price of the share if the company has payout of 60% (or) 20%? (CO5, K4)

8

R0352

Sub. Code	
611701	

#### M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

### **First Semester**

#### Commerce

#### **BUSINESS ENVIRONMENT**

#### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

## Part A $(10 \times 1 = 10)$

Answer **all** the following objective questions by choosing the correct option.

- 1. Business Environment is \_\_\_\_\_ in nature. (CO1, K3)
  - (a) Slow (b) Static
    - (c) Stable (d) Dynamic
- 2. ———— environment relates to value systems, beliefs, social customs, practices, norms, languages spoken festival celebrated etc. (CO1, K3)
  - (a) Demographic (b) Economic
  - (c) Socio-cultural (d) Natural

#### 3. Political Environment determines — (CO2, K2)

- (a) Social class distribution
- (b) The policies and trade relations of any country
- (c) Media availability
- (d) Political party

iud	is respon licial review.	sible	for settling legal disputes and (CO2, K2)
-	Judiciary	(b)	
. ,	Corporation		Collectorate
Th	e ——— ban	k act	ts as a lender of last resort. (CO3, K4)
(a)	Scheduled	(b)	Central
(c)	Rural	(d)	Commercial
Mo	ore expansion of for	reign	direct investment can boost (CO3, K4)
(a)	Money circulation	n (b)	Demand
(c)	Employment	(d)	Unemployment
	is a w	eb of	social relationships which is
	vays changing.		(CO4, K5)
(a)	Culture	(b)	Caste
(c)	Religion	(d)	Society
Tee	chnological enviro	nmen	t consist of (CO4, K5)
(a)	proves cause and	effect	t relationship
(b)	creation of knowl	edge	and application
(c)	finding facts and	main	tenance
(d)	management of te	echno	logy
			ins provisions relating to the
	alth, welfare and saf	-	
• • •	Legal	• •	Indian Contract
(0)	Company	(a)	Factories
rul			e central government to make of quality in relation to air, (CO5, K4)
(a)	Section 6	(b)	Section 5
(c)	Section 4	(d)	Section 9
		2	R0352
		4	

**Part B** (5 × 5 = 25)

Answer all the questions not more than 500 words each.

11. (a) Explain the importance of scanning the environment. (CO1, K3)

Or

(b) Co	ompare	opportunities	and treats	of LPG.	(CO1,	K3)
--------	--------	---------------	------------	---------	-------	-----

12. (a) Interpret the Government Policy and MSME. (CO2, K2)

Or

- (b) Examine the Regulative functions of Government on Business. (CO2, K2)
- 13. (a) Classify the different types of FDI. (CO3, K4)

Or

- (b) Categorily and discuss the Export-Import Policy. (CO3, K4)
- 14. (a) Illustrate the various social and cultural factors affecting business. (CO4, K5)

Or

- (b) Express the technology trends in India. (CO4, K5)
- 15. (a) Evaluate the need for clean energy and reduction of carbon footprint. (CO5, K4)

Or

(b) Assess the legal aspects of Entering Primary Capital Markets. (CO5, K4)

3

Part C

Answer all the questions not more than 1000 words each.

16. (a) Outline the various Internal and External environmental factors affecting the Business. (CO1, K3)

Or

- (b) Express the strength and weakness of LPG. (CO1, K3)
- 17. (a) Simplify the practical role of Government in Business. (CO2, K2)

Or

- (b) Distinguish between the concepts of political stability and political maturity. (CO2, K2)
- 18. (a) Interpret the role of Central Bank in development of economic conditions of a nation. (CO3, K4)
   Or
  - (b) Generate the Good Fiscal System of a Nation. (CO3, K4)
- 19. (a) Summarise the various types of entrepreneurs society in India and the implications for business. (CO4, K5)

Or

- (b) Outline the role of Information Technology in development of Indian Industries. (CO4, K5)
- 20. (a) Explain the legal procedure to start a business in India. (CO5, K4)
  - Or
  - (b) Determine the importance of environmental protection needed for development of safe society in India. (CO5, K4)

4

R0353

Sub. Code	
611502	

#### M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

### **First Semester**

#### Commerce

### **Elective : ENTREPRENEURSHIP DEVELOPMENT**

### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

 $\mathbf{Part}\,\mathbf{A} \tag{10 \times 1 = 10}$ 

Answer **all** the following objective questions by choosing the correct option.

- 1. What is entrepreneurship? (CO1, K1)
  - (a) A corporate job
  - (b) Starting and managing a business venture
  - (c) Investing in the stock market
  - (d) Writing a business plan
- 2. Which of the following is NOT a characteristic of successful entrepreneurs? (CO1, K1)
  - (a) Risk-taking
  - (b) Persistence
  - (c) Avoiding innovation
  - (d) Vision

3.	What is the primary	characteristic	of an	entrepreneurial
	environment?			(CO2, K2)

- (a) Strict hierarchy
- (b) Risk aversion
- (c) Innovation and risk-taking
- (d) Bureaucracy
- 4. Which of the following is NOT a component of the external entrepreneurial environment? (CO2, K2)
  - (a) Economic factors
  - (b) Government regulations
  - (c) Organizational culture
  - (d) Market demand
- 5. What is the primary function of institutional agencies in entrepreneurship development? (CO3, K1)
  - (a) Providing venture capital
  - (b) Promoting tax evasion
  - (c) Offering free business ideas
  - (d) Conducting market research
- 6. Which of the following is NOT a role of institutional agencies in entrepreneurship development? (CO3, K1)
  - (a) Offering training and mentoring
  - (b) Providing financial assistance
  - (c) Regulating business operations
  - (d) Facilitating networking opportunities

 $\mathbf{2}$ 

- 7. What does TRFAD stand for in the context of government schemes for entrepreneurship? (CO4, K3)
  - (a) Training and Research for Entrepreneurship and Development
  - (b) Trade and Export Development for Rural Entrepreneurs
  - (c) Tribal Entrepreneurship Assistance and Development
  - (d) Technological Research and Entrepreneurship Assistance Division
- 8. Which government scheme focuses on the development of micro and small enterprises (MSEs) through various initiatives? (CO4, K3)
  - (a) TREAD
  - (b) MSE-CDP
  - (c) KVIC
  - (d) THADCO
- 9. What is the first step in the process of formulating and launching an entrepreneurial venture? (CO5, K2)
  - (a) Raising capital
  - (b) Identifying a business idea
  - (c) Hiring employees
  - (d) Conducting market research
- 10. Which of the following is a key characteristic of successful entrepreneurs? (CO5, K2)
  - (a) Risk-averse
  - (b) Resistance to change
  - (c) Innovation
  - (d) Strict adherence to plans

3

**Part B**  $(5 \times 5 = 25)$ 

Answer all the questions, not more than 500 words Each.

11. (a) What is entrepreneurship, and how does it differ from traditional employment? (CO1, K1)

Or

- (b) What role does market research play in the success of an entrepreneurial venture? (CO1, K1)
- 12. (a) How does government policy influence the entrepreneurial environment? (CO2, K2)

Or

- (b) What is the significance of the entrepreneurial environment for startups? (CO2, K2)
- 13. (a) What is the significance of capacity building in entrepreneurship development, and how do institutional agencies contribute to it? (CO3, K1)

Or

- (b) How do institutional agencies promote entrepreneurship at the grassroots level. (CO3, K1)
- 14. (a) What are the key components of the TREAD scheme, and how do they facilitate entrepreneurship among women? (CO4, K3)

Or

in

4

(MSE)

entrepreneurship

Enterprises

schemes?

(b)

What is the MSE-CDP, and how does it support

sector

the

Micro

under

R0353

government

(CO4, K3)

and

Small

15. (a) What are the key financial considerations that entrepreneurs must address when launching a new venture? (CO5, K2)

Or

(b) How can entrepreneurs effectively manage the risks associated with starting a new business? (CO5, K2)

Part C 
$$(5 \times 8 = 40)$$

Answer all the questions, not more than 1000 words each

16. (a) Discuss the importance of market research in the entrepreneurial process. (CO1, K1)

Or

- (b) Explain the difference between entrepreneurship and small business ownership. (CO1, K1)
- 17. (a) Explain the concept of the entrepreneurial environment and its significance in the context of starting a new business. (CO2, K2)

 $\mathbf{Or}$ 

- (b) Describe the role of market research in assessing the entrepreneurial environment. How can entrepreneurs use market research effectively to identify opportunities and mitigate risks? (CO2, K2)
- 18. (a) Discuss the significance of institutional agencies in promoting entrepreneurship. (CO3, K1)

Or

(b) Examine the services provided by institutional agencies to support entrepreneurial ventures.

(CO3, K1)

 $\mathbf{5}$ 

19. (a) Explain the key objectives and features of the TREAD (Trade-Related Entrepreneurship Assistance and Development) scheme for promoting entrepreneurship. (CO4, K3)

Or

- (b) Describe the role of the Khadi and Village Industries Commission (KVIC) in promoting entrepreneurship in rural areas. (CO4, K3)
- 20. (a) Discuss the key components of a well-crafted business plan for a startup. (CO5, K2)

 $\mathbf{Or}$ 

(b) Explain the importance of networking and building partnerships in the entrepreneurial ecosystem.

(CO5, K2)

6

**R0354** 

Sub. Code	
611301	

## M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

# Third Semester

## Commerce

# ADVANCED CORPORATE ACCOUNTING

## (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

Part A $(10 >$	$\times 1 = 10$ )
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Answer **all** the following objective questions by choosing the correct option.

- 1. Right shares are those shares which are (CO1, K2)
  - (a) Issued by a newly formed company
  - (b) First offered to the existing shareholders
  - (c) Issued to the directors of the company
  - (d) Issued to holders of convertible debentures
- 2. Interest on Debenture is normally payable: (CO1, K2)
  - (a) Half yearly
  - (b) Quarterly
  - (c) Annually
  - (d) Monthly

- 3. The salary paid to manager, for a period before acquisition of business, should be (CO2, K2)
  - (a) Divided in time ratio
  - (b) Posted in pre Incorporation period
  - (c) Posted in Post incorporation period
  - (d) Divided in adjusted time ratio
- 4. A non banking asset is

(CO2, K2)

- (a) An investment
- (b) An item of office appliances
- (c) Any asset acquired from the debtors in satisfaction of claim
- (d) Money at call and short notice
- 5. Excess purchase consideration paid to the transferor company and debited to goodwill account under the purchase method of accounting for amalgamation should be written off within a period of (CO3, K5)
  - (a) 2 Years
  - (b) 8 Years
  - (c) 20 Years
  - (d) 5 Years
- 6. Under net asset method, the value of a share depends on the amount that would be available to: (CO3, K4)
  - (a) Preference shareholders
  - (b) Equity shareholders
  - (c) Creditors
  - (d) Debenture holders

 $\mathbf{2}$ 

- 7. Any loss or profit on revaluation of assets and outside liabilities is (CO4, K4)
  - (a) Treated as Revenue profit/loss
  - (b) Ignored in consolidated balance sheet
  - (c) Treated as capital profit/ loss and adjusted in the respective assets/liabilities in combined balance sheet
  - (d) Shown separately in liabilities side of consolidated balance sheet
- 8. Profit made by a subsidiary company after the date of purchase of shares by the holding, company known as

(CO4, K4)

- (a) Revaluation Profit
- (b) Realisation Profits
- (c) Capital Profits
- (d) Revenue Profits
- 9. The prominent among the value based models is the

(CO5, K3)

- (a) Flamholtx model
- (b) Lev and Schwarz model
- (c) Lee and Rosenbloom model
- (d) Rensis Likert model
- 10. Cash flow statements are discussed under which accounting standard? (CO5, K3)
  - (a) AS-8
  - (b) AS-4
  - (c) AS-5
  - (d) AS-3

3

**Part B** (5 × 5 = 25)

Answer all the questions not more than 500 words each.

11. (a) In January 1998 Green Ltd. Issued 2,000 shares of Rs. 100 each at a discount of 5%. The issue was fully subscribed by paying Rs.20 per share on application. The balance was payable as to Rs.25 on allotment (with adjustment of discount) Rs.20 on first call and Rs. 30 on final call. All the details were made and received with an exception of final call on 200 shares held by one Mr. Zahir. Pass journal entries. (CO1, K2)

 $\mathbf{Or}$ 

- (b) Explain forfeiture and Reissue of shares and give the journal entries are passed in the book of a company. (CO1, K2)
- 12. (a) Give the format of statement of profit and loss as per Revised schedule VI. (CO2, K2)

### $\mathbf{Or}$

(b) From the	following information relati	ng to Life
Assurance	Company for the year ended	31-3-2015,
prepare a r	evenue account.	(CO2, K2)
	in '000	in '000
Claims by death	3,30,000 Life Assurance fund	
Claims by maturity	2,15,000 (1.4.2014)	63,31,000
Agents and	Premiums	20,65,000
canvasser allowance	26,500 Bonus in reduction	
Salaries	44,200 of Premiums	1,000
Travelling expenses	1,200 Income tax on interest	
Director's fee	8,700 and dividends	5,700
Auditor's fee	1,000 Printing & stationery	13,900
Medical fees	52,000 Postage and telegrams	14,300
	_	

4

Commission	2,18,000 Receipt stamps	2,300
Rent	2,800 Reinsurance premiums	40,950
Law charges	200 Interest &	
Advertising	4,300 Dividend(Gross)	2,72,000
Bank charges	<sub>1,500</sub> Policy renewal fees	9,600
General charges	2,000Assignment fees	540
Surrenders	47,500Endowment fees	690
	Transfer fees	1,400

Provide Rs.1,500 thousands for depreciation of furniture and Rs.2,20,000 thousands for depreciation on investments.

13. (a) Discuss the need for valuation of shares. (CO3, K4)

#### Or

(b) Mr. Ram has invested a sum of Rs. 4,00,000 in his own business which is a very profitable one. The annual profit earned from his business is Rs. 96,000 which includes a sum of Rs. 15,000 received as compensation for acquisition of a part of his business premises. The money could have been invested in deposits for a period of five years and over at 12% interest and himself could earn Rs. 12,000 per annum in alternative employment.

Considering 3% as fair compensation for the risk involved in the business, calculate the value of goodwill of his business on capitalization of super profits at the normal rate of return. (CO3, K4)

- 14. (a) Explain the following terms
  - (i) Minority Interest
  - (ii) Cost of Control
  - (iii) Revenue Profit (CO4, K4)

Or

 $\mathbf{5}$ 

info		given	sheets as below, prej		
Liabilities	H Ltd.	S Ltd	Assets	H Ltd.	S Ltd
Share capital			Fixed assets	4,00,000	60,000
Rs.10 each)	5,00,000	1,00,000	Stock	3,00,000	1,20,000
P & L a/c	2,00,000	60,000	Debtors	75,000	85,000
Reserves	60,000	30,000	Bills receivable	20,000	_
Bills payable	_	15,000	7,500 shares in	l	
Creditors	1,10,000	60,000	S Ltd	75,000	_
	8,70,000	2,65,000		8,70,000	2,65,000

Additional information :

- (i) The Bills accepted by S Ltd are all in favour of H Ltd.
- (ii) The stock of H Ltd includes Rs.25,000 bought from S Ltd at a profit to latter of 20% on sales
- (iii) All the profit of S Ltd has been earned since the shares were acquired by H Ltd but there was already the reserve of Rs.30,000 at that date.

## 15. (a) State the Objectives of HRA. (CO5, K3)

Or

(b) Explain briefly any Five accounting standards. (CO5, K3)

6

Part C  $(5 \times 8 = 40)$ 

Answer all the questions not more than 1000 words each..

16. (a) X co. Ltd. Issued 4,000 shares of Rs.10 each at a premium of Rs. 2 per share. The amount was payable as under: (CO1, K2)

On application	Rs. 3 per share
On allotment	Rs. 4 per share
On first call	Rs. 3 per share
On second call	Rs. 2 per share

The company received applications for 5,000 shares and the allotment was made as under:

- (i) Applicants for 200 shares Nil
- (ii) Applicants for 800 shares Nil
- (iii) Applicants for 4,000 shares 3,200 shares

All money were duly received except the first call on 200 shares and final call on 300 shares. Pass journal entries and prepare Balance sheet of X co Ltd.

 $\mathbf{Or}$ 

- (b) Bharat Co Ltd. has Rs. 3,00,000 12% debentures on 1-4-98. There is no sinking fund for redemption of debentures. Interest is payable on 31<sup>st</sup> March each year. (CO1, K2)
  - (i) On 1.5.98, Rs.20,000 own debentures are purchased at Rs.94 by the company and immediately cancelled
  - (ii) On 1.8.98, Rs.50,000 own debentures are purchased Rs.95 and held as investment (Ex-interest)

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- (iii) On 1.12.98 Rs.60,000 own debentures are purchased at Rs.96 and held as investment (Cum — Interest)
- (iv) On 31.3.99, own debentures kept as investment are cancelled.

Show journal entries in the books of the company. Date of closing is 31<sup>st</sup> March.

17. (a) Amal Ltd. acquired the business of Macmillan agencies, whose debtors and creditors were taken over by the company for collection and payment for a commission of 10% on all amount collected and 2% on amount paid. The debtors amounted to Rs. 90,000 and creditors Rs. 44.000. There was a contingent liability of Rs.12,000.

The company collected one-third of debtors in hill, 50% of debtors at 4% discount,  $2/3^{rd}$  of the balance at 6% discount and the remaining proved bad. A debt of Rs.6,000 written off by the vendor in the past was collected at 80% but court expenses for that amounted to Rs.1,200 of which Rs.400 only could be recovered from the debtor.

Rs. 4,000 of creditors were paid in frill and the balance was paid at 97%. The contingent Liability came up for payment at Rs. 8,000. The company settled its account with the vendor in cash. Pass journal entries in the books of Amal Ltd. (CO2, K2)

 $\mathbf{Or}$ 

(b) A ltd and B ltd agreed to amalgamate and form a new company, C ltd which takes over all assets and liabilities of the two companies.

In the case of A ltd the assets and liabilities are to be taken over at book values for share in C ltd. at the rate of 5 shares in C ltd. at 10% premium (Rs. 11 per share) For every four shares of A ltd.

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In the B ltd:

The

- The debentures of B Ltd would be paid off by (i) the issue of an equal number of 4% debentures in C ltd at a discount of 10%.
- (ii) The holders of 6% preference shares of B ltd. would be allotted four 7% preference shares of Rs. 100 each in C Ltd. for every five preference shares in B Ltd.
- The equity shareholders would be allotted (iii) sufficient shares in C ltd to cover the balance on their accounts after adjusting asset values by reducing plant and machinery by 10% and providing 5% on sundry debtors.

summarized balance sheet of the two

	npanies j <sup>.</sup> ows	ust prior	to amal	lgamation	were as
Liabilities	A Ltd	$\operatorname{B}\operatorname{Ltd}$	Assets	A Ltd	B Ltd
	Rs.	Rs.		Rs.	Rs.
Equity capital:			Plant and machinery	8,00,000	8,00,000
of Rs. 10 each	4,00,000	5,00,000	Stock	65,000	60,000
6% Pref. capital :			Debtors	95,000	50,000
shares of			P & L a/c	_	1,40,000
Rs. 100 each	_	3,00,000			
4% debentures	_	2,00,000	Bank	65,000	40,000
P & L a/c	5,00,000	_			
Contingency					
reserve	50,000	_			
Creditors	75,000	90,000			
-	10,25,000	10,90,000		10,25,000	10,90,000
		9		1	R0354

You are required to

			1		
		(i) Calculate the purchase consideration for A lt and B ltd			
		(ii)	Show journal entries i	as of B ltd	
		(iii)	Prepare Balance sheet	of C ltd	(CO2, K2)
18.	(a)		following is the Trial Ltd., as on 1.1.1986.	Balance	of Shri Nidhi (CO3, K4)
				Debit (Rs.)	Credit (Rs.)
	Autho	orized	capital	-	5,00,000
	Uniss	ued c	apital	2,00,000	-
	Uncal	lled ca	apital	1,50,000	-
	Reser	ve fui	nd	-	3,00,000
	Investment fluctuation fund		-	20,000	
	Bank over draft, loans				
	and c	ash cr	redit	4,00,000	-
	Bank	prem	ises	60,000	-
	Gover	mmer	nt bonds	3,00,000	-
	Other	gove	rnment securities	2,00,000	-
	Curre	ent ac	counts	-	6,00,000
	Profit	and	loss		
	accou	nts or	n 1-1-1986	-	25,000
	Mone	y at c	all and short notice	70,000	-
	Bills o	discou	inted	73,000	-
	Share	es		17,000	-
	Cash	in ha	nd	1,10,000	-

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Cash at bank	3,00,000	-
Income tax paid	9,000	-
Salaries and other expenses	73,500	-
Interest discounts etc.	-	1,70,000
Interim dividend paid	7,500	-
Deposits and savings		
bank accounts	-	3,55,000
	19,70,000	19,70,000

Additional information

- (i) The bills discounted mature at an average date of Feb.19, 1987 (incl. days of grace). All bills are discounted at 10% per annum
- (ii) The market value of investments in government securities was Rs.4,75,000. Increase investment fluctuation fund with the necessary amount.
- (iii) Bank added premises during the year for Rs.10,000. Provide 5% depreciation on the opening balance.
- (iv) Interest accrued on investment was Rs.750
- (v) Provision for taxation 1-1-1986 was Rs.10,000. It is to be increased to Rs.30,000.

Prepare final accounts in the statutory form.

Or

(b) Kaveri Ltd. was incorporated on 1.5.96 to take over the running business of M/S saveri Bros. with effect from 1.1.96. From the following details for the year ended 31.12.96, Prepare a statement showing P& L made during Pre and Post Incorporation periods.

(CO3, K4)

11	R0354

Particulars	Rs.
Gross profit	3,00,000
Salaries	48,000
Advertising	6,000
Commission to partners	8,000
Carriage outwards	16,000
Depreciation	18,000
Provision for doubtful debts	6,000
Underwriting commission	20,000
Insurance premium paid	
for the year ending 31.3.97	12,000
Interest on loan taken	
(Including Rs. 2,000 on	14,000
loan taken after incorporation)	

The following additional data is also available

- (i) Average monthly sales during the first four months of the year was twice the average monthly sales during each of the remaining eight months.
- (ii) 20% of the underwriting commission is to be written off.
- (iii) Commission to partners was paid for their work before incorporation
- (iv) Salaries includes salary paid to a director of the company Rs. 6,000
- 19. (a) A ltd acquired 1,600 ordinary shares of Rs.100 each in B ltd. On  $31^{st}$  December 2000. Their summarized balance sheets as on that date were as under

Liabilities	H Ltd. Rs.	S Ltd. Rs.	Assets	H Ltd. Rs.	S Ltd. Rs.
5,000 ordinary share	s		Land and		
of Rs. 100 each	5,00,000	1	Buildings	1,50,000	1,80,000
2,000 ordinary share	s		Plant and		
of Rs. 100 each		2,00,000	Machinery	2,40,000	1,09,400
		12			R0354

Capital reserve		1,20,000	Investment		
General reserve	2,40,000		in B Ltd.		
Profit and Loss a/c	57,200	36,000	at cost	3,40,000	
Bank overdraft	80,000		Stock	1,20,000	36,000
Bills payable			Debtors	44,000	40,000
(including Rs. 4,000			Bills		
to A Ltd)		8,400	Receivable		
Creditors	47,100	9,000	(including		
			Rs. 3,000		
			from B Ltd)	15,800	
			Cash and		
			bank	14,500	8,000
	9,24,300	3,73,400		9,24,300	3,73,400

You are supplied the following information

- (i) 'B' Ltd had made a bonus issue on 31<sup>st</sup> December 2000 of one ordinary share for every two shares held by its shareholders. Effect has yet to be given in the accounts for the issue.
- (ii) The directors are advised that land and Buildings of B Ltd are undervalued by Rs. 20,000 and Plant & Machinery of B Ltd over valued by Rs. 10,000. These assets have to be adjusted accordingly.
- (iii) Sundry creditors of 'A' Ltd include Rs. 12,000 due to 'B' Ltd.

You are required to prepare the consolidated balance sheet as on  $31^{st}$  December 2000. (CO4, K4)

Or

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(b) From the Balance Sheets and information given below, prepare a consolidated Balance Sheet of H and S.

Liabilities	Н	$\mathbf{S}$	Assets	Н	S
Share capital (or	f		15000 shares		
Rs. 10 each)	10,00,000	2,00,000	in S Ltd. at cost	1,50,000	—
Creditors	2,00,000	1,20,000	Sundry assets	8,00,000	1,20,000
P/L A/c	4,00,000	1,20,000	Stock	6,10,000	2,40,000
Reserves	1,00,000	60,000			
Bills payable	-	30,000	Debtors	1,30,000	1,70,000
			Bills		
			receivable	10,000	-
	17,00,000	5,30,000		17,00,000	5,30,000

 $Other\ informations:$ 

- (i) All profits of S Ltd have been earned since the shares were acquired by H Ltd; but there was already a reserve of Rs. 60,000 on that date.
- (ii) All the bills accepted by S Ltd are infavour of H Ltd; and H Ltd; had discounted Rs. 20,000 of them
- (iii) Sundry assets of S Ltd., are undervalued by Rs. 20,000
- (iv) The stock of H Ltd., includes Rs. 50,000 purchased from S Ltd at a profit to latter at 25% on cost. (CO4, K4)
- 20. (a) Explain the merits and demerits of HRA. (CO5, K3)

 $\mathbf{Or}$ 

14

- (b) Sing Co., Ltd finalized its accounts for the year ended 31-03-2006 and found the following items as part of their accounts. (CO5, K3)
  - (i) Settlement received from I.T department relating to a case pending for the past 9 years Rs. 6 crore
  - (ii) Previous year's closing stock was under stated by Rs. 4,00,000due to error of under casting in stock sheets

How do you deal with these items as per AS-5?

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R0355

## M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

# Third Semester

## Commerce

# MODERN MARKETING MANAGEMENT

### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

Part A  $(10 \times 1 = 10)$ 

Answer **all** the following objectives questions by Choosing the Correct Option.

- 1. \_\_\_\_\_ concept is based on the principle that marketing is not a department but it is pervasive throughout the company (CO1, K2)
  - (a) Production
  - (b) Holistic
  - (c) Modern
  - (d) Selling
- 2. Who is associated with the statement that marketing is the process of creation and delivery of standard of Living? (CO1, K2)
  - (a) Mc Nair
  - (b) Mazur
  - (c) Kotler
  - (d) Peter Drucker

3. Black box model in marketing relates to \_\_\_\_\_

(CO2, K4)

- (a) Marketing planning
- (b) Marketing mix
- (c) Consumer behaviour
- (d) Marketing control
- 4. \_\_\_\_\_ is the out of designing the company's offering and image to occupy a distinctive plan in the target customers. (CO2, K4)
  - (a) Positioning
  - (b) Image Differentiation
  - (c) Product Differentiation
  - (d) Market Segmentation
- 5. Which of the following is not a product mix strategy?

(CO3, K5)

- (a) Trading up
- (b) Alteration
- (c) Simplification
- (d) Value addition

6. \_\_\_\_\_ are the products that a customer purchases, when he is faced with sudden problem. (CO3, K5)

- (a) Industrial products
- (b) Convenience products
- (c) Unsought products
- (d) Potential product

 $\mathbf{2}$ 

- 7. Under\_\_\_\_\_ marketers launch the product at a higher price and higher promotional level to skim the market rapidly. (CO4, K3)
  - (a) Slow skimming
  - (b) Rapid skimming
  - (c) Maturity skimming
  - (d) Slow and rapid skimming
- 8. A type of merchant wholesaler typically used, where prompter of delivery or fresheners is an important factor is known as \_\_\_\_\_\_ (CO4, K3)
  - (a) Rack jobbers
  - (b) Cash and carry wholesaler
  - (c) Truck wholesaler
  - (d) selling agent
- 9. When competing firms in the same industry unit promote their product as a whole, their advertising is best described as (CO5, K2)
  - (a) Primary demand advertising
  - (b) Institutional advertising
  - (c) Trade advertising
  - (d) Indirect demand advertising

3

10.	Road blocking advertisement is	(CO5, K2)
-----	--------------------------------	-----------

- (a) Advertising a product by blocking a road
- (b) Putting an advertisement on a blocked road
- (c) A technique of gathering potential customers on the road
- (d) Advertising a product on all similar TV/Radio channels at the same time

**Part B** 
$$(5 \times 5 = 25)$$

Answer all the questions not more than 500 word each

11. (a) Show the differences between marketing and selling. (CO1, K2)

Or

- (b) Explain how changes in demographic environment affect marketing decisions. (CO1, K2)
- 12. (a) What are the types of decisions making consumers? (CO2, K4)

 $\mathbf{Or}$ 

(b)	Elucidate	the	various	stages	$\operatorname{through}$	which
	marketing	resea	rch is orga	anized.	(C	02, K4)

13. (a) Point out the features of a product. (CO3, K5)

Or

- (b) Explicate the objectives of concept testing in developing a new product. (CO3, K5)
- 14. (a) List out the objectives of pricing? (CO4, K3)

Or

(b)	whole		OI	tne	different	(CO4, 1	
		4	1			R0355	5

15.	(a)	Bring out 1	the importance	of sales	promotion in
		marketing o	(CO5, K2)		

Or

(b)	Mention the qualities required for a salesman.	
	(CO5, K2)	)

**Part C** 
$$(5 \times 8 = 40)$$

Answer all the questions not more than 1000 words Each

16. (a) Classify markets on suitable bases. (CO1, K2)

Or

- (b) Clarify the micro environmental forces of a firm. (CO1, K2)
- 17. (a) Briefly explain the Maslow's hierarchy of needs. (CO2, K4)

Or

- (b) Explicate the various bases for market segmentation. (CO2, K4)
- 18. (a) Briefly describe the various classification of products. (CO3, K5)

Or

(b) Suggest the appropriate marketing strategies for each of the stages of the product life cycle.

(CO3, K5)

19. (a) Enlighten the various kinds of pricing. (CO4, K3)

 $\mathbf{Or}$ 

(b) Explain the factors determining the choice of a suitable channel of distribution. (CO4, K3)

 $\mathbf{5}$ 

20. (a) Analyse the distinctive features of the various elements of promotion mix. (CO5, K2)

Or

(b) Describe the different ways of measuring effectiveness of advertising. (CO5, K2)

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R0356

## M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

# Third Semester

## Commerce

## **BUSINESS RESEARCH METHODS**

### (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

**Part A**  $(10 \times 1 = 10)$ 

Answer **all** questions.

- 1. \_\_\_\_\_\_ is the characteristic of research. (CO1, K1)
  - (a) Direct experience or observation
  - (b) Cyclical
  - (c) Precise judgment
  - (d) All of the above
- 2. Which is one of the most common tasks of a researcher?  $({\rm CO1,\,K1})$ 
  - (a) Creating specific problem
  - (b) Starting business using research data
  - (c) Solving specific problems
  - (d) Using research for marketing

- 3. The investigation of problems to further and develop existing knowledge. (CO2, K2)
  - (a) basic research (b) applied research
  - (c) future research (d) assumptions
- 4. A <u>is the specification of methods and</u> procedures for acquiring the information needed to structure or solve problems. (CO2, K2)
  - (a) Research Problem (b) Research Hypothesis
  - (c) Research Design (d) Research Data
- 5. After collecting research data, it is necessary and interprets them. (CO3, K4)
  - (a) conclude (b) analyse
  - (c) write findings (d) observe
- 6. What is the first step in starting the research process?

(CO3, K4)

- (a) Searching online or offline
- (b) Identification of problem
- (c) Idea screening and concept development
- (d) Data collection
- 7. It calculates the relationship between two variable and how one would change in response to change in the other.

(CO4, K5)

- (a) Correlation
- (b) Covariance
- (c) Comparison
- (d) Causality

 $\mathbf{2}$ 

- 8. The process of constructing a mathematical model or function that can be used to predictor or determine one variable by another variable is called (CO4, K5)
  - (a) Regression (b) Correlation
  - (c) Residual (d) Outlier plot
- 9. A research paper is a brief report of research work based on (CO5, K5)
  - (a) Secondary data
  - (b) Primary Data
  - (c) Researchers behavior
  - (d) Both (a) and (b)
- 10. The carefully constructed sets of rating scales designed to measure one or more aspects of an individual's or group's attitude toward some object. (CO5, K5)
  - (a) Rating Scales (b) Attitude Scales
  - (c) Discrete scales (d) Graphic scales

Part B

 $(5 \times 5 = 25)$ 

Answer all the questions not more than 500 words each.

11. (a) Explain meaning and Importance of Research. (CO1, K1)

Or

(b) Intrusive the deductive approach - Briefly Explain.

(CO1, K1)

3

12. (a) A tablet given to 10 patients and the increments in their blood pressure were recorded to be 3,6,-2,4,-3,4,6,0,0,2. Is it reasonable to believe that the tablet has no effect on changes of blood pressure? (CO2, K2)

Or

- (b) Define hypothesis and explain its Characteristics. (CO2, K2)
- 13. (a) Distinguish between questionnaire and schedule. (CO3, K4)

Or

- (b) Explain the process of data cleaning. (CO3, K4)
- 14. (a) From the following data obtain the two regression equations using the method of least squares.

(CO4, K5)

- X 2 4 6 8 10 Y 5 7 9 8 11 Or
- (b) What are all the statistical packages available for performing data analysis for social sciences?

(CO4, K5)

15. (a) The results of a certain survey shows that out of 50 ordinary shops of small size. 35 are managed by men of which 17 are in cities. 12 shops in villages are run by women. Can it be inferred that shops run by women are relatively more in villages than in cities, Use X<sup>2</sup> test. (CO5, K5)

Or

(b) Explain the importance of checking plagiarism. (CO5 K)

(CO5, K5)

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Part C  $(5 \times 8 = 40)$ 

Answer **all** the questions not more than 1000 words each.

16. (a) Enumerate in ingredients of a good Research design. (CO1, K1)

Or

- (b) Discuss the step by step process of Review of literature. (CO1, K1)
- 17. (a) What are the steps involved in Sampling design and process? (CO2, K2)

 $\mathbf{Or}$ 

- (b) Discuss the importance and methods of testing reliability and validity. (CO2, K2)
- 18. (a) Explain the methods of Primary data collection. (CO3, K4)

 $\mathbf{Or}$ 

(b) What are all the strategy to be followed in validation of field if work? (CO3, K4)

## 19. (a) Discuss multi dimensional scaling techniques.

(CO4, K5)

Or

(b) Calculate co-efficient of correlation between advertisement and sales. (CO4, K5)

Advertisement 5 10 15 20 25 30 35 Rs.

Sales in Rs. 10 20 30 40 50 60 70

 $\mathbf{5}$ 

20. (a) The following table gives the number of refrigerators sold by 4 sales man in four months May. June, July and August. Is there is a significance in the sales made by the four salesmen and different months? (CO5, K5)

Salesman				
1	2	3	4	<b>5</b>
10	9	8	12	10
11	8	11	14	11
13	10	9	10	11
14	9	8	12	12
48	36	36	48	44
	10 11 13 14	1       2         10       9         11       8         13       10         14       9	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	123410981211811141310910149812

Or

(b) Illustrate the layout of Research report. (CO5, K5)

6

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## M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

# Third Semester

## Commerce

# INCOME TAX LAW AND TAX PLANNING

## (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

Section A  $(10 \times 1 = 10)$ 

Answer **all** the questions following objective by choosing the correct option.

1.	Residential status is determined for	(CO1, K2)
----	--------------------------------------	-----------

- (a) Accounting year (b) Financial year
- (c) Previous year (d) Assessment year
- 2. Income tax rates are fixed in (CO1, K2)
  - (a) Income tax Act (b) Finance Act
  - (c) Income tax rules (d) Finance rules
- 3. If the assessee is living in own house HRA is (CO2, K4)
  - (a) Fully taxable (b) Partly taxable
  - (c) Fully exempted (d) Partly exempted
- 4. The Gross annual value of the property is depends upon the (CO2, K4)
  - (a) Municipal valuation
  - (b) Standard rent
  - (c) Fair rent
  - (d) All of the above

5.	Inco	ome from illegal bus	are	(CO3, K3)	
	(a)	Exempted	(b)	Fully taxable	
	(c)	Partly taxable	(d)	All of the above	
6.	Lon	g term capital gain	is tax	xed	(CO3, K3)
	(a)	30%	(b)	25%	
	(c)	20%	(d)	10%	
7.		cealment of incom ility are cases of	ne or	false claims to	reduce tax (CO4, K4)
	(a)	Tax evasion	(b)	Tax planning	
	(c)	Tax avoidance	(d)	Tax managemen	t
8.		ich of the followin uction?	ıg do	nations is eligible	e for 100% (CO4, K4)
	(a)	Help to poor			
	(b)	National Defence	Fund	l	
	(c)	Rajive Gandhi Fo	unda	tion	
	(d)	Any notified temp	ole		
9.		appeal to the com ll be filled in form n		oner of income ta	x (appeals) (CO5, K3)
	(a)	35	(b)	36	
	(c)	34 C	(d)	35 B	
10.	The Indi	highest Administr ia is	ative	Authority for Inc	ome Tax in (CO5, K3)
	(a)	President of India	l		
	(b)	Finance Minister			
	(c)	CBDT			

(d) Commissioner

 $\mathbf{2}$ 

Section B  $(5 \times 5 = 25)$ 

Answer all the questions, not more than 500 words each.

11. (a) Mr. Peter, a foreigner, came to India from Poland for the first time on 1<sup>st</sup> April 2016. He stayed here continuously for three years and went to France on 1<sup>st</sup> April 2019. He, however, returned to India on 1<sup>st</sup> July 2019 and went to Poland on 1<sup>st</sup> December 2020. He again came back to India on 25<sup>th</sup> January 2023 on a service in India. (CO1, K2)

What is his residential status for the A.Y. 2023-24.

#### $\mathbf{Or}$

- (b) Give five examples of income which are totally exempt from income tax. (CO1, K2)
- 12. (a) Mr. Jitender is in receipt of annual salary of Rs.2,00,000. He is provided with a furnished accommodation of at Gurgaon (Population is 11 lakhs) for which his employer pays a rent of Rs.4,000 p.m. and deducts Rs.1,000 p.m. from employee's salary. The cost of furnishing of the residence amounts to Rs.30,000. Calculate the value of perquisite if house is occupied for 9 months only. (CO2, K4)

## Or

- (b) State the items of incomes from house property which are not liable to tax. (CO2, K4)
- 13. (a) S, an owner of three houses, sells a residential house in Chennai for Rs. 8,00,000 on May 23, 2022. This house was purchased by him on 1-4-2002 for Rs. 2,00,000, On May 30, 2022, he purchased a flat in Mumbai for Rs. 8,70,000 for the purpose of the residence of his son-in-law. On March 1, 2023, S sells the above flat in Mumbai for Rs. 12,10,000.

3

Compute the Capital gain arising on the two transactions. Is S eligible for exemption u/s 54 in respect of the second sale?

Cost Inflation Index for the financial year 2002-03 and 2022-23 are 105 and 331. (CO3, K3)

Or

- (b) What are the expenses allowable from Business and Profession Income? (CO3, K3)
- 14. (a) Mr. Ankit received the following gifts during P.Y. 2022-23:
  - (i) He received a gift in cash of Rs. 20,000 from his uncle on 30-06-2022.
  - (ii) He received a cheque of Rs. 30,000 as a gift from his brother on 10-11-2022.
  - (iii) He received a gift of Rs. 21,000 on his wedding from Mr. X on 1-12-2022.
  - (iv) He received Rs. 25,000 as gift from his non-resident friend Mr. Y on 30-12-2022.
  - (v) He received a gift of Rs. 51,000 from his brother-in-law on 31-1-2023.
  - (vi) He received Rs. 5,000 from Mr. Z, his resident friend on 15-2-2023.

Calculate the amount of taxable gifts chargeable under the head other sources. (CO4, K4)

Or

- (b) Explain the provisions regarding Set off of losses. (CO4, K4)
- 15. (a) Bring out the main objectives of TDS? (CO5, K3)

Or

(b) What is advance tax and how is it calculated. (CO5, K3)

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Answer **all** the questions not more than 1000 words.

16.	(a)	How will you determine the residential individual?	status of an (CO1, K2)
		Or	
	(b)	The following are the incomes of Shree the previous year 2022-23:	e Deepak for
(i)	Di	vidend from Indian company	10,000
(ii)		ofit from business in Japan received in dia	1,20,000
(iii)	in	ofit from business in Pakistan deposited a bank there. This business is controlled om India	2,00,000
(iv)		ofit from business in Indore (Controlled London Head Office)	1,10,000
(v)	Μ	terest received from a non-resident r.Abdul, on the loan provided to him for a usiness carried on in India	50,000
(vi)		come was earned in America and received ere, but brought in India	d 80,000
(vii)	Sł fir	nare of income from Indian partnership m	1,50,000
(viii)		come from house property in India ceived in America (Computed)	62,000
(ix)		terest on debentures of an Indian mpany received in Dubai	25,000
(x)		apital Gain on sale of agricultural land cuated at Ajmer	48,000
	Com	pute his taxable income, if he is:	
	(1)	Resident, (2) Not-ordinary resident, Non-resident.	(CO1 V9)
	(3)	non-resident.	(CO1, K2)
		5	R0357

- 17. (a) Mr.X an employee of Ranchi [Population 15 Iakhs] based company provides the following particulars of his salary income:
  - (i) Basic Salary Rs.12,000 p.m
  - (ii) Profit Bonus Rs. 12,000
  - (iii) Commission on turnover achieved by Mr.X Rs. 42,000
  - (iv) Entertainment allowance Rs. 2,000 p.m
  - (v) Club facility Rs.6000
  - (vi) Transport allowance Rs. 1,800 p.m
  - (vii) Free use of car of more than 1.6 It. capacity for both personal and employment purposes; expenses are met by employer
- (viii) Rent free house provided by employer. Lease rent paid by employer Rs. 6,000 p.m
- (ix) Free education facility for three children of the employee: Rs. 22,500 (Bill issued in the name of employer)
- (x) Gas, water and electricity bills issued in the name of employee but paid by employer Rs.16,800

Compute income under the head salary for the assessment year 2023-2024. (CO2, K4)

Or

(b) A house was completed on April 1 2022 and following information is available about this house:

Municipal Value of the House	30,000 p.a
Fair Rental Value of the House	32,000 p.a
Actual Rent	4,000 p.m
Municipal Taxes	6,000 p.a

6

Let out for the period 01.04.2022 to 31.12.2022 and self occupied from 01.01.2023 onwards	
Fire Insurance Premium	3,600
Land Revenue	6,000
Interest on Loan for the period	
(i) 01.04.2019 to 31.03.2022	45,000
(ii) 01.04.2022 to 3 1.03.2023	15,000
Calculate income from house property	for the previou

Calculate income from house property for the previous year ending on 31.03.2023 (CO2, K4)

(a) From the following profit and Loss account of a manufacturer, calculate the income under the head Profits and Gains of Business or Profession for the year ending on 31<sup>st</sup> March. (CO3, K3)

	Rs.		Rs.
Salaries to employees	1,95,000	Gross profit	5,80,000
Advertisement expenses (in cash)	24,000	Interest on securities	14,000
General expenses	16,000	Income from house property	25,000
Entertainment expenses	22,000	Bad debts recovered (allowed earlier)	12,000
Bad debts	1,500		
Drawings by the proprietor	24,000		
GST (due and paid on 1.7.2023)	6,000		
	7		R0357

	Rs.	Rs.
Interest on Proprietor's capital	7,000	
Repairs	2,500	
Rent	21,000	
Legal expenses	5,000	
Depreciation	15,000	
Bonus (due)	6,000	
Bonus to the proprietor	4,000	
Car purchased	72,000	
Expenses on car during the year	12,000	
Donations	2,000	
Provisions for bad debts	6,000	
Net profit	1,90,000	
	6,31,000	6,31,000

From the examination of books of accounts, the following other information are available:

- (i) Advertisement expenses were spent on insertions in news papers.
- Rs. 3,000 were spent on purchase of land and are (ii) included in legal expenses.
- Half of the repair expenses were on let-out building. (iii)
- (iv) Depreciation allowable on all assets including car is Rs.14,400.
- Bonus was paid to employees on 30.6.2023 and date (v) of filing of return is 31.7.2023.

 $\mathbf{Or}$ 

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(b) Mr. X owns a residential house at Bangalore. From the following information, Compute the amount of capital gain (CO3, K3)

	Rs.
Cost of construction (during 2004 - 05)	6,00,000
Cost of Additions and improvements (during 2007- 08)	2,20,000
Sale consideration (sale made on 10.10.2020)	31,00,000
Expenses on transfer	20,000
Cost of new house purchase in Hyderabad (on 15.1.2023) (House is half finished)	4,00,000
Amount deposited in Capital gain deposit	3,00,000

scheme in SBI on 25/7/2023

An amount of Rs. 2,00,000 withdrawn from capital gain deposit scheme on  $12^{\text{th}}$  May 2025 and utilized for the completion of the house.

Cost inflation index for 2004-05 is 113, for 2007-08 is 129 and for 2022-23 is 331.

19. (a) Describe the E-filing of Income Tax Return.

(CO4, K4)

(b) From the particulars given below, compute the total income and tax payable [Ignore section 115BAC] of Mr.Deb, a central Govt. employee working at Chandigarh:

Or

- (i) (1) Salary Rs.25,000 p.m  $\,$ 
  - (2) D.A @ 50% of salary
  - (3) T.A.Bill Rs.5,000 p.a

Actual Expenditure Rs. 6,000 p.a

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- (4) Bonus Rs. 35,000
- (5) His contribution to statutory provident fund 2,500 p.m
- (6) Employer's contribution to S.P.F. 10% of salary
- (7) Interest on accumulated balance of S.P.F. @ 13% Rs.12,000
- (8) Entertainment allowance 1,000 p.m
- (ii) He owns two houses, one of which is let out at a rent of Rs.4, 000 p.m and other (whose annual value is Rs. 10,000) remained vacant throughout the year on account of his employment at Ambala where he has taken a house on rent. The two houses are subject to municipal taxes of Rs.5,000 and Rs.1,000 respectively.
- (iii) During the year he sold shares of Hero Honda Ltd. and earned a short-term capital gain of Rs.50, 000.(STT paid)
- (iv) He earned Rs.11,500 as interest from the Government securities and bank interest on SBI fixed deposits Rs.11,000 and on a saving account Rs.20,600. He pays Life Insurance premium of Rs.25,000 on his life policy of Rs.4,00,000. He deposited Rs.10,000 in home deposit Account. (CO4, K4)
- 20. (a) What are the functions of income tax authorities?

(CO5, K3)

 $\mathbf{Or}$ 

(b) Explain the types of Assessment under Income Tax Act? (CO5, K3)

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R0358

Sub. Code
611507

## M.Com. DEGREE EXAMINATION, NOVEMBER - 2023

## Third Semester

### Commerce

## **Elective – STRATEGIC MANAGEMENT**

## (CBCS – 2022 onwards)

Time : 3 Hours

Maximum : 75 Marks

**Part A**  $(10 \times 1 = 10)$ 

Answer **all** the Following Objectives Questions by Choosing the Correct Option.

- 1. Who is called the Father of Strategic Management? (CO1, K2)
  - (a) Chandler
  - (b) Igor Ansoff
  - (c) Micheal Porter
  - (d) John Nash
- 2. Which of the following is not a major element of the strategic management process? (CO1, K2)
  - (a) A. formulation strategy
  - (b) Implementation strategy
  - (c) Evaluating strategy
  - (d) Assigning administrative tasks

3. What does question mark symbolize in BGC matrix?

(CO2, K1)

- (a) Remain diversified
- (b) Invest
- (c) Stable
- (d) Liquidate
- 4. Bargaining power of customers is high if \_\_\_\_\_

(CO2, K1)

- (a) Differentiation of competitors product is low
- (b) The buyer has little information about the market
- (c) Switching costs are low for substitute products
- (d) The buyer requires a high-quality product for own production
- 5. \_\_\_\_\_ is a type of merger that takes place when there is a combination of two or more companies that are NOT in the same business but in related businesses or products. (CO3, K2)
  - (a) Horizontal merger
  - (b) Vertical merger
  - (c) Synergic merger
  - (d) Concentric merger
- 6. The basic objective behind all strategic alliances is to \_\_\_\_\_\_ secure competitive advantage in the market

(CO3, K2)

- (a) increase sales
- (b) increase market share
- (c) secure competitive advantage in the market
- (d) improves operational processes

 $\mathbf{2}$ 

- 7. \_\_\_\_\_\_ is the unique capability that helps an organization in capitalizing upon a particular opportunity. (CO4, K3)
  - (a) Core competence
  - (b) Distinctive competence
  - (c) Strategic competence
  - (d) Threshold competence
- 8. Gary Hamel believes that (CO4, K3)
  - (a) Senior management hammers out the strategy and hands it down
  - (b) Imaginative ideas on strategy exist in many places within a company
  - (c) The strategy comes from outside the Organisation
  - (d) Imaginative ideas on strategy exist in many places outside a company
- 9. Which group would be classified as a stakeholder? (CO5, K4)
  - (a) Communities
  - (b) Banks
  - (c) Suppliers
  - (d) All of these

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10.	Micheal porter and Mark Kramer said that	(CO5, K4)
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- (a) Social responsibility does not matter for firm strategies
- (b) Socially responsible firms act against the interests of shareholders
- (c) Social responsibility can help firms to discover future business opportunities
- (d) Social responsibility is a long-term investment in a company's advertising and public relations.

Part B 
$$(5 \times 5 = 25)$$

Answer all the questions not more than 500 words each

11. (a) Explain the components of mission statement in detail. (CO1, K2)

Or

(b) List out the benefits of strategic management. (CO1, K2)
12. (a) What are the strategies of Diversified Companies?

(CO2, K1)

Or

(b)	Explain "Balanced Score Card".	(CO2, K1)
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13. (a) Elucidate the three types of stability strategies. (CO3, K2)

Or

	(b)	Explain clearly the term 'Corporate Restructuring	
			(CO3, K2)
14.	(a)	Explain are the core competencies.	(CO4, K3)
		Or	

(b) Give the contributions of Joseph Juran to quality management? (CO4, K3)

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15. (a) Explicate the nature of the two-way stakeholderorganisation relationship. (CO5, K4)

Or

(b) Why 'purity of mind' is so essential to create an ethical system of strategic management within an organisation? (CO5, K4)

Part C 
$$(5 \times 8 = 40)$$

Answer all the questions not more than 1000 words each.

16. (a) Discuss the various levels of strategic management. (CO1, K2)

 $\mathbf{Or}$ 

- (b) Briefly explain the steps in SWOT analysis. (CO1, K2)
- 17. (a) Enlighten Mckinsey matrix and market evolution matrix with diagram. (CO2, K1)

Or

- (b) Deliberate the porter's five force model of industry analysis with suitable illustration. (CO2, K1)
- 18. (a) Describe the different entry strategies for international expansion. (CO3, K2)

Or

(b) Discuss how combination strategies can be adopted sequentially? (CO3, K2)

19. (a) Examine the Gray Hamel and C.K. Prahalad strategic intent in detail. (CO4, K3)

Or

- (b) Enumerate the 14 key principles offered by Edwards Deming for effectiveness. (CO4, K3)
- 20. (a) "Corporate in India fail to shoulder the social responsibility". Do you agree? Justify your stand. (CO5, K4)

Or

(b) What is corporate Governance? State the concept, need arid principles of corporate governance.

(CO5, K4)

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